

法人単位資金収支計算書

(自)2025年 4月 1日 (至)2026年 3月31日

(単位:円)

| 勘定科目                            |                        | 予算(A)                   | 決算(B)         | 差異(A)-(B)     | 備考           |            |  |
|---------------------------------|------------------------|-------------------------|---------------|---------------|--------------|------------|--|
| 事業活動による収支                       | 収入                     | 介護保険事業収入                | 1,237,787,000 | 1,246,926,565 | △9,139,565   |            |  |
|                                 |                        | 老人福祉事業収入                | 319,939,000   | 323,075,504   | △3,136,504   |            |  |
|                                 |                        | 児童福祉事業収入                | 469,412,000   | 470,376,080   | △964,080     |            |  |
|                                 |                        | 保育事業収入                  | 104,929,000   | 112,237,423   | △7,308,423   |            |  |
|                                 |                        | 就労支援事業収入                | 44,041,000    | 37,681,024    | 6,359,976    |            |  |
|                                 |                        | 障害福祉サービス等事業収入           | 786,837,000   | 795,409,248   | △8,572,248   |            |  |
|                                 |                        | その他の事業収入                | 43,225,000    | 42,743,600    | 481,400      |            |  |
|                                 |                        | 経常経費寄附金収入               | 7,100,000     | 7,238,154     | △138,154     |            |  |
|                                 |                        | 受取利息配当金収入               | 5,955,000     | 6,435,628     | △480,628     |            |  |
|                                 |                        | その他の収入                  | 45,611,000    | 46,385,773    | △774,773     |            |  |
|                                 | 事業活動収入計(1)             |                         | 3,064,836,000 | 3,088,508,999 | △23,672,999  |            |  |
|                                 | 支出                     | 人件費支出                   | 1,766,450,000 | 1,770,473,614 | △4,023,614   |            |  |
|                                 |                        | 事業費支出                   | 695,272,000   | 668,114,694   | 27,157,306   |            |  |
|                                 |                        | 事務費支出                   | 418,410,000   | 399,424,778   | 18,985,222   |            |  |
|                                 |                        | 就労支援事業支出                | 40,929,000    | 44,462,760    | △3,533,760   |            |  |
|                                 |                        | 利用者負担軽減額                | 11,074,000    | 11,244,905    | △170,905     |            |  |
|                                 |                        | 支払利息支出                  | 5,208,000     | 5,092,133     | 115,867      |            |  |
|                                 |                        | その他の支出                  | 31,929,000    | 31,972,576    | △43,576      |            |  |
|                                 |                        | 流動資産評価損等による資金減少額        | 312,000       | 404,346       | △92,346      |            |  |
| 事業活動支出計(2)                      |                        | 2,969,584,000           | 2,931,189,806 | 38,394,194    |              |            |  |
| 事業活動資金収支差額(3)=(1)-(2)           |                        | 95,252,000              | 157,319,193   | △62,067,193   |              |            |  |
| 施設整備等による収支                      | 収入                     | 施設整備等補助金収入              | 75,868,000    | 76,928,000    | △1,060,000   |            |  |
|                                 |                        | 施設整備等寄附金収入              | 3,000,000     | 3,100,000     | △100,000     |            |  |
|                                 |                        | 固定資産売却収入                | 70,000        | 70,000        | 0            |            |  |
|                                 |                        | 施設整備等収入計(4)             |               | 78,938,000    | 80,098,000   | △1,160,000 |  |
|                                 | 支出                     | 設備資金借入金元金償還支出           | 55,082,000    | 55,082,000    | 0            |            |  |
|                                 |                        | 固定資産取得支出                | 90,531,000    | 90,485,063    | 45,937       |            |  |
|                                 |                        | ファイナンス・リース債務の返済支出       | 15,992,000    | 15,763,860    | 228,140      |            |  |
|                                 |                        | 施設整備等支出計(5)             |               | 161,605,000   | 161,330,923  | 274,077    |  |
|                                 | 施設整備等資金収支差額(6)=(4)-(5) |                         | △82,667,000   | △81,232,923   | △1,434,077   |            |  |
| その他の活動による収支                     | 収入                     | 積立資産取崩収入                | 248,616,000   | 247,553,775   | 1,062,225    |            |  |
|                                 |                        | その他の活動収入計(7)            |               | 248,616,000   | 247,553,775  | 1,062,225  |  |
|                                 | 支出                     | 長期運営資金借入金元金償還支出         | 104,530,000   | 104,530,000   | 0            |            |  |
|                                 |                        | 積立資産支出                  | 292,988,000   | 292,178,400   | 809,600      |            |  |
|                                 |                        | その他の活動支出計(8)            |               | 397,518,000   | 396,708,400  | 809,600    |  |
|                                 |                        | その他の活動資金収支差額(9)=(7)-(8) |               | △148,902,000  | △149,154,625 | 252,625    |  |
| 予備費支出(10)                       |                        | 0                       | —             | 0             |              |            |  |
| 当期資金収支差額合計(11)=(3)+(6)+(9)-(10) |                        | △136,317,000            | △73,068,355   | △63,248,645   |              |            |  |
|                                 |                        |                         |               |               |              |            |  |
| 前期末支払資金残高(12)                   |                        | 770,413,549             | 770,413,549   | 0             |              |            |  |
| 当期末支払資金残高(11)+(12)              |                        | 634,096,549             | 697,345,194   | △63,248,645   |              |            |  |

社会福祉事業区分 資金収支内訳表

( 自 2025年 4月 1日 至 2026年 3月31日 )

(単位:円)

| 勘定科目                            |                         | 法人本部<br>拠点        | 黒松内つくし<br>園拠点 | 緑ヶ丘老人<br>ホーム拠点 | しりべし学園<br>拠点 | しりべし学園<br>成人寮拠点 | 緑ヶ丘ハイツ<br>拠点 | 後志リハビリ<br>センター拠点 | 黒松内保育<br>園拠点 | 湯の里・黒松<br>内拠点 | 俣知安就労<br>支援系拠点 | 慶和園拠点       | ユニットケア<br>慶和園拠点 | 泊村養護む<br>つみ荘拠点 | 泊村特養む<br>つみ荘拠点 | 合 計           | 内部取引消去        | 事業区分合計        |               |
|---------------------------------|-------------------------|-------------------|---------------|----------------|--------------|-----------------|--------------|------------------|--------------|---------------|----------------|-------------|-----------------|----------------|----------------|---------------|---------------|---------------|---------------|
| 事業活動による収支                       | 収入                      | 介護保険事業収入          | 0             | 84,366,960     | 0            | 0               | 169,246,156  | 0                | 0            | 407,740,740   | 0              | 6,220,283   | 287,119,831     | 0              | 292,232,595    | 1,246,926,565 |               | 1,246,926,565 |               |
|                                 |                         | 老人福祉事業収入          | 0             | 136,432,707    | 0            | 0               | 0            | 0                | 0            | 0             | 0              | 99,382,670  | 0               | 87,260,127     | 0              | 323,075,504   |               | 323,075,504   |               |
|                                 |                         | 児童福祉事業収入          | 0             | 337,999,653    | 0            | 132,376,427     | 0            | 0                | 0            | 0             | 0              | 0           | 0               | 0              | 0              | 470,376,080   |               | 470,376,080   |               |
|                                 |                         | 保育事業収入            | 0             | 0              | 0            | 0               | 0            | 0                | 112,237,423  | 0             | 0              | 0           | 0               | 0              | 0              | 112,237,423   |               | 112,237,423   |               |
|                                 |                         | 就労支援事業収入          | 0             | 0              | 0            | 19,021,097      | 0            | 0                | 0            | 0             | 24,660,901     | 0           | 0               | 0              | 0              | 43,681,998    | △6,000,974    | 37,681,024    |               |
|                                 |                         | 障害福祉サービス等事業収入     | 0             | 0              | 0            | 58,414,657      | 363,851,926  | 0                | 244,364,486  | 0             | 0              | 128,778,179 | 0               | 0              | 0              | 795,409,248   |               | 795,409,248   |               |
|                                 |                         | その他の事業収入          | 0             | 0              | 2,654,300    | 0               | 0            | 0                | 0            | 0             | 0              | 0           | 0               | 0              | 27,681,100     | 12,408,200    | 42,743,600    |               | 42,743,600    |
|                                 |                         | 経常経費寄附金収入         | 1,477,822     | 727,520        | 1,240,747    | 10,000          | 174,065      | 70,000           | 435,000      | 160,000       | 385,000        | 0           | 510,000         | 1,355,000      | 0              | 693,000       | 7,238,154     |               | 7,238,154     |
|                                 |                         | 受取利息配当金収入         | 326,174       | 680,024        | 59,652       | 806,922         | 1,005,565    | 26,312           | 2,026,233    | 1,071,961     | 21,356         | 35,414      | 78,086          | 121,007        | 82,265         | 94,657        | 6,435,628     |               | 6,435,628     |
|                                 |                         | その他の収入            | 17,520,508    | 1,754,330      | 1,660,002    | 693,686         | 4,374,922    | 2,109,581        | 2,620,915    | 2,628,835     | 2,343,251      | 961,532     | 986,312         | 3,144,508      | 1,411,994      | 4,537,077     | 46,747,453    | △361,680      | 46,385,773    |
|                                 |                         | 事業活動収入計(1)        | 19,324,504    | 341,161,527    | 226,414,368  | 192,301,692     | 388,427,575  | 171,452,049      | 249,446,634  | 116,098,219   | 410,490,347    | 154,436,026 | 107,177,351     | 291,740,346    | 116,435,486    | 309,965,529   | 3,094,871,653 | △6,362,654    | 3,088,508,999 |
| 支出                              | 人件費支出                   | 16,202,155        | 156,435,669   | 161,756,777    | 84,415,702   | 181,589,921     | 116,708,338  | 174,415,774      | 79,291,002   | 276,193,069   | 82,922,926     | 44,546,625  | 170,146,857     | 57,333,989     | 168,514,810    | 1,770,473,614 |               | 1,770,473,614 |               |
|                                 | 事業費支出                   | 16,618,137        | 84,596,874    | 66,987,245     | 36,414,456   | 79,296,502      | 40,324,998   | 45,474,499       | 15,274,458   | 88,577,380    | 24,471,178     | 35,643,082  | 52,331,792      | 27,305,438     | 55,784,779     | 669,100,818   | △986,124      | 668,114,694   |               |
|                                 | 事務費支出                   | 24,991,930        | 16,290,032    | 37,751,382     | 22,309,121   | 43,902,788      | 34,277,400   | 33,517,243       | 6,710,155    | 38,834,526    | 11,758,730     | 20,669,484  | 45,797,830      | 18,749,789     | 49,240,898     | 404,801,308   | △5,376,530    | 399,424,778   |               |
|                                 | 就労支援事業支出                | 0                 | 0             | 0              | 0            | 20,059,258      | 0            | 0                | 0            | 0             | 0              | 24,403,502  | 0               | 0              | 0              | 44,462,760    |               | 44,462,760    |               |
|                                 | 利用者負担軽減額                | 0                 | 0             | 0              | 0            | 0               | 0            | 0                | 0            | 2,751,378     | 0              | 0           | 1,853,942       | 0              | 6,639,585      | 11,244,905    |               | 11,244,905    |               |
|                                 | 支払利息支出                  | 2,087,045         | 502,074       | 0              | 0            | 0               | 0            | 1,795,129        | 0            | 0             | 354,000        | 14,105      | 0               | 339,780        | 0              | 5,092,133     |               | 5,092,133     |               |
|                                 | その他の支出                  | 0                 | 942,015       | 0              | 33,159       | 1,337,633       | 1,131,900    | 62,986           | 734,500      | 27,306,333    | 263,000        | 13,108      | 5,760           | 49,691         | 92,491         | 31,972,576    |               | 31,972,576    |               |
|                                 | 流動資産評価損等による資金減少額        | 0                 | 0             | 0              | 116,302      | 288,044         | 0            | 0                | 0            | 0             | 0              | 0           | 0               | 0              | 0              | 404,346       |               | 404,346       |               |
|                                 | 事業活動支出計(2)              | 59,899,267        | 258,766,664   | 266,495,404    | 143,288,740  | 326,474,146     | 194,237,765  | 253,470,502      | 102,010,115  | 434,016,686   | 143,833,441    | 100,872,299 | 270,475,961     | 103,438,907    | 280,272,563    | 2,937,552,460 | △6,362,654    | 2,931,189,806 |               |
| 事業活動資金収支差額(3)=(1)-(2)           | △40,574,763             | 82,394,863        | △40,081,036   | 49,012,952     | 61,953,429   | △22,785,716     | △4,023,868   | 14,088,104       | △23,526,339  | 10,602,585    | 6,305,052      | 21,264,385  | 12,996,579      | 29,692,966     | 157,319,193    |               | 157,319,193   |               |               |
| 施設整備等による収支                      | 収入                      | 施設整備等補助金収入        | 0             | 4,312,000      | 0            | 750,000         | 310,000      | 10,956,000       | 3,600,000    | 0             | 0              | 0           | 47,000,000      | 0              | 10,000,000     | 76,928,000    |               | 76,928,000    |               |
|                                 |                         | 施設整備等寄附金収入        | 3,100,000     | 0              | 0            | 0               | 0            | 0                | 0            | 0             | 0              | 0           | 0               | 0              | 0              | 3,100,000     |               | 3,100,000     |               |
|                                 |                         | 固定資産売却収入          | 0             | 0              | 0            | 0               | 0            | 0                | 0            | 0             | 20,000         | 50,000      | 0               | 0              | 0              | 70,000        |               | 70,000        |               |
|                                 | 施設整備等収入計(4)             | 3,100,000         | 4,312,000     | 0              | 750,000      | 310,000         | 10,956,000   | 3,600,000        | 0            | 20,000        | 50,000         | 0           | 47,000,000      | 0              | 10,000,000     | 80,098,000    |               | 80,098,000    |               |
|                                 | 支出                      | 設備資金借入金元金償還支出     | 4,700,000     | 6,122,000      | 550,000      | 270,000         | 670,000      | 27,372,000       | 280,000      | 100,000       | 6,630,000      | 2,800,000   | 380,000         | 4,588,000      | 210,000        | 410,000       | 55,082,000    |               | 55,082,000    |
|                                 |                         | 固定資産取得支出          | 0             | 4,431,550      | 0            | 1,536,150       | 5,333,003    | 0                | 5,412,000    | 281,360       | 132,000        | 3,619,000   | 0               | 49,940,000     | 0              | 19,800,000    | 90,485,063    |               | 90,485,063    |
|                                 |                         | ファイナンス・リース債務の返済支出 | 0             | 2,162,160      | 0            | 1,116,060       | 2,655,260    | 1,005,600        | 2,195,160    | 0             | 2,277,900      | 2,462,560   | 349,800         | 750,000        | 119,604        | 669,756       | 15,763,860    |               | 15,763,860    |
|                                 | 施設整備等支出計(5)             | 4,700,000         | 12,715,710    | 550,000        | 2,922,210    | 8,658,263       | 28,377,600   | 7,887,160        | 381,360      | 9,039,900     | 8,881,560      | 729,800     | 55,278,000      | 329,604        | 20,879,756     | 161,330,923   |               | 161,330,923   |               |
|                                 | 施設整備等資金収支差額(6)=(4)-(5)  | △1,600,000        | △8,403,710    | △550,000       | △2,172,210   | △8,348,263      | △17,421,600  | △4,287,160       | △381,360     | △9,019,900    | △8,831,560     | △729,800    | △8,278,000      | △329,604       | △10,879,756    | △81,232,923   |               | △81,232,923   |               |
|                                 | その他の活動                  | 積立資産取崩収入          | 101,000,000   | 3,264,400      | 4,022,620    | 20,635,855      | 2,304,291    | 6,463,269        | 51,752,165   | 37,050,765    | 7,686,870      | 3,103,170   | 1,673,240       | 3,063,580      | 0              | 5,533,550     | 247,553,775   |               | 247,553,775   |
| その他の活動による収支                     | 収入                      | 拠点区分間繰入金収入        | 139,043,372   | 0              | 25,000,000   | 0               | 5,300,000    | 23,400,000       | 0            | 22,300,000    | 3,500,000      | 2,000,000   | 4,400,000       | 2,000,000      | 10,000,000     | 236,943,372   | △236,943,372  | 0             |               |
|                                 | その他の活動収入計(7)            | 240,043,372       | 3,264,400     | 29,022,620     | 20,635,855   | 7,604,291       | 29,863,269   | 51,752,165       | 37,050,765   | 29,986,870    | 6,603,170      | 3,673,240   | 7,463,580       | 2,000,000      | 15,533,550     | 484,497,147   | △236,943,372  | 247,553,775   |               |
|                                 | 支出                      | 長期運営資金借入金元金償還支出   | 104,530,000   | 0              | 0            | 0               | 0            | 0                | 0            | 0             | 0              | 0           | 0               | 0              | 0              | 104,530,000   |               | 104,530,000   |               |
|                                 |                         | 積立資産支出            | 1,027,205     | 55,642,905     | 3,547,805    | 51,983,585      | 64,448,875   | 2,786,330        | 51,240,825   | 34,195,470    | 6,683,820      | 1,998,325   | 986,055         | 4,306,360      | 4,477,485      | 8,853,355     | 292,178,400   |               | 292,178,400   |
|                                 |                         | 拠点区分間繰入金支出        | 97,900,000    | 35,000,000     | 0            | 27,000,000      | 32,643,372   | 2,000,000        | 0            | 8,000,000     | 0              | 0           | 0               | 7,400,000      | 7,000,000      | 20,000,000    | 236,943,372   | △236,943,372  | 0             |
|                                 | その他の活動支出計(8)            | 203,457,205       | 90,642,905    | 3,547,805      | 78,983,585   | 97,092,247      | 4,786,330    | 51,240,825       | 42,195,470   | 6,683,820     | 1,998,325      | 986,055     | 11,706,360      | 11,477,485     | 28,853,355     | 633,651,772   | △236,943,372  | 396,708,400   |               |
|                                 | その他の活動資金収支差額(9)=(7)-(8) | 36,586,167        | △87,378,505   | 25,474,815     | △58,347,730  | △89,487,956     | 25,076,939   | 511,340          | △5,144,705   | 23,303,050    | 4,604,845      | 2,687,185   | △4,242,780      | △9,477,485     | △13,319,805    | △149,154,625  |               | △149,154,625  |               |
|                                 | 予備費支出(10)               | 0                 | 0             | 0              | 0            | 0               | 0            | 0                | 0            | 0             | 0              | 0           | 0               | 0              | 0              | 0             |               | 0             |               |
| 当期資金収支差額合計(11)=(3)+(6)+(9)-(10) |                         | △5,588,596        | △13,387,352   | △15,156,221    | △11,506,988  | △35,882,790     | △15,130,377  | △7,799,688       | 8,562,039    | △9,243,189    | 6,375,870      | 8,262,437   | 8,743,605       | 3,189,490      | 5,493,405      | △73,068,355   |               | △73,068,355   |               |
| 前期末支払資金残高(12)                   |                         | 22,601,902        | 98,505,108    | 27,018,083     | 82,395,900   | 175,472,038     | 21,034,475   | 64,639,471       | 39,895,484   | 15,384,626    | 26,789,823     | 24,588,662  | 78,006,855      | 27,625,785     | 66,455,337     | 770,413,549   |               | 770,413,549   |               |
| 当期末支払資金残高(11)+(12)              |                         | 17,013,306        | 85,117,756    | 11,861,862     | 70,888,912   | 139,589,248     | 5,904,098    | 56,839,783       | 48,457,523   | 6,141,437     | 33,165,693     | 32,851,099  | 86,750,460      | 30,815,275     | 71,948,742     | 697,345,194   |               | 697,345,194   |               |